5th Annual
EUROPE, MIDDLE EAST & AFRICA

Announcing:
OUTSTANDING FIRMS & DEALS of the YEAR
WINNERS, 2016

October 26, 2016: Global M&A Network congratulates distinguished winners of the one and only, 5th Annual EUROPE, MIDDLE EAST and AFRICA M&A ATLAS AWARDS.

“We are delighted to continue the tradition of excellence and acknowledge top value-generating deals and outstanding firm of the year winners. The winners have achieved high standard of performance for executing deals and represent the very best from the industry. We wish them many success for the year ahead.” Shanta Kumari, chief executive officer and global group editor at Global M&A Network.

FIRM AWARDS: Eighteen (18) outstanding firms are acknowledged in the major categories of EMEA, Europe, Middle East and Africa firms; along with twenty-four (24) outstanding M&A firms from the Regional European middle market deal communities. Our firm selection process is superior based on firm’s key role as an advisor, track record for executing top transactions, team leadership, expertise, client service, and year-to-year performance improvements.

DEAL AWARDS: Six transactions including Shell acquisition of BG, Nokia acquisition of Alcatel-Lucent, Lafarge-Holcim merger, and Blackstone-KIRKBI buyout of Armacell, won in the four unique categories of Europe Major Markets Deal of the Year awards. DP World acquisition of Economic Zones World FZE won the Middle East Deal and Brait acquisition of New Look Retail won in the Africa Deal of the Year Major Market segments. Twelve (12) middle markets transaction are acknowledged - six deals in Europe, three transactions each in the Middle East and Africa Deal of the Year categories.

PRESTIGE: Winning the EMEA M&A ATLAS AWARDS equates to achieving the “Gold Standard of Performance” seal of endorsement locally, regionally and globally since the winners are selected independently for executing deals, record, expertise and leadership.

Kindly contact us per awards logo, info on firm editorial write-up, or general enquiries: Raj Kashyap (USA) ☎ + 914.886.3085 raj@globalmanetwork.com

about: Global M&A Network is a diversified digital media, information and world-class connecting company, headquartered in New York, USA. The company produces educational forums and the world’s most prestigious M&A ATLAS AWARDS - from New York, Chicago, San Francisco, Hong Kong, Shanghai, Mumbai to London.
CONGRATULATIONS: OUTSTANDING FIRMS & BEST DEALS of the YEAR WINNERS | 2016

OUTSTANDING PRIVATE EQUITY FIRM of the YEAR | WINNERS

EUROPE PRIVATE EQUITY FIRM of the YEAR
WINNER: CVC Capital Partners

EUROPE PRIVATE EQUITY FIRM of the YEAR | Middle Markets
WINNER: Ardian Mid Cap Buyout

MENA PRIVATE EQUITY FIRM of the YEAR
WINNER: The Abraaj Group

AFRICA PRIVATE EQUITY FIRM of the YEAR
WINNER: Helios Investment Partners

MIDDLE EAST PRIVATE EQUITY FIRM of the YEAR
WINNER: Standard Chartered Private Equity

Selection Criteria: (1) Notable transactions closed during the stated timeframe including any acquisitions and deals executed by the portfolio companies; (2) Respective markets expertise, investment strategy, team leadership, plus transactional track record.

EMEA (Europe, Middle East & Africa)
OUTSTANDING M&A FIRM of the YEAR | WINNERS

EMEA INVESTMENT BANK of the YEAR
WINNER: Goldman Sachs

EMEA LAW FIRM of the YEAR
WINNER: Linklaters

EMEA ACCOUNTING & TAX ADVISOR of the YEAR
WINNER: Ernst & Young

Selection Criteria: (1) Notable major to mid-market transactions closed during the stated timeframe involving wider European, Middle East and Africa markets and counter-parties; (2) EMEA markets expertise, transactional track record, team leadership, and client service.

NOTE: OUTSTANDING FIRM AWARD WINNERS editorial profiles will be posted on soon to be launched EMEA M&A Awards web-site.

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EUROPE

OUTSTANDING M&A FIRM of the YEAR | WINNERS

EUROPE INVESTMENT BANK of the YEAR
WINNER: Rothschild

EUROPE INVESTMENT BANK of the YEAR | Mid to Small Market Segments
WINNER: ALANTRA (formerly N+1)

EUROPE PRIVATE EQUITY FINANCIAL ADVISOR of the YEAR | Mid-Markets
WINNER: PwC Corporate Finance

EUROPE LAW FIRM of the YEAR
WINNER: Allen & Overy

EUROPE LAW FIRM of the YEAR | Mid to Small Market Segments
WINNER: Dentons

EUROPE PRIVATE EQUITY LAW FIRM of the YEAR | Mid-Markets
WINNER: Clifford Chance

Selection Criteria: (1) Notable transactions closed during the stated timeframe involving the continental European markets and counterparties; (2) European markets expertise, transactional track record, team leadership, and client service.

AFRICA

OUTSTANDING M&A FIRM of the YEAR | WINNERS

AFRICA INVESTMENT BANK of the YEAR
WINNER: Standard Bank Group

AFRICA LAW FIRM of the YEAR
WINNER: ENSafrica

Selection Criteria: (1) Notable transactions closed during the stated timeframe involving the wider African markets and counterparties; (2) African markets expertise, transactional track record, team leadership, and client service.

MIDDLE EAST

OUTSTANDING M&A FIRM of the YEAR | WINNERS

MIDDLE EAST INVESTMENT BANK of the YEAR
WINNER: HSBC

MIDDLE EAST LAW FIRM of the YEAR
WINNER: Freshfields Bruckhaus Deringer

Selection Criteria: (1) Notable transactions closed during the stated timeframe involving the wider Middle East markets and counterparties; (2) Middle East markets expertise, transactional track record, team leadership, and client service.

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## CONGRATULATIONS: OUTSTANDING FIRMS & BEST DEALS of the YEAR WINNERS

### EUROPE REGIONAL

#### OUTSTANDING M&A FIRM of the YEAR | WINNERS

<table>
<thead>
<tr>
<th>Region</th>
<th>M&amp;A Firm of the Year</th>
<th>WINNER</th>
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<tr>
<td>BENELUX</td>
<td>ING</td>
<td>NautaDutilh</td>
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<tr>
<td>CEE</td>
<td>UniCredit</td>
<td>CMS</td>
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<tr>
<td>FRANCE</td>
<td>BNP Paribas</td>
<td>Gide Loyrette Nouel</td>
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<tr>
<td>ITALY</td>
<td>MedioBanca</td>
<td>Chiomenti Studio Legal</td>
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<tr>
<td>GERMANY</td>
<td>Lincoln International</td>
<td>Noerr</td>
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<tr>
<td>NORDIC</td>
<td>Nordea</td>
<td>Roschier</td>
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<td>RUSSIA</td>
<td>VTB Capital</td>
<td>Goltsblat BLP</td>
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<tr>
<td>SPAIN</td>
<td>Eurohold SL</td>
<td>Cuatrecasas Goncalves Pereira</td>
</tr>
<tr>
<td>TURKEY</td>
<td>Unlu &amp; Co</td>
<td>Herguner Bilgen Ozeko</td>
</tr>
</tbody>
</table>

Regional Firm Performance Evaluation Criteria: (1) Outcome of reviewing lead advisor role in executing best mid-market deals involving respective regions; (2) Year to year improvement volume and values; (3) Respective local markets expertise, team leadership, track record and client service.

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CONGRATULATIONS: OUTSTANDING FIRMS & BEST DEALS of the YEAR
WINNERS │2016

UNITED KINGDOM
OUTSTANDING FIRM
of the YEAR │ WINNERS

UNITED KINGDOM
PRIVATE EQUITY FIRM
of the YEAR
WINNER: LDC

UNITED KINGDOM
INVESTMENT BANK
of the YEAR
WINNER: Barclays

UNITED KINGDOM
INVESTMENT BANK
of the YEAR │ Mid to Small Market Segments
WINNER: Catalyst Corporate Finance

UNITED KINGDOM
ACCOUNTING & TAX
ADVISOR of the YEAR
WINNER: Grant Thornton

UNITED KINGDOM
LAW FIRM
of the YEAR
WINNER: Slaughter and May

UNITED KINGDOM
LAW FIRM
of the YEAR │ Mid to Small Market Segments
WINNER: DLA Piper

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MAJOR MARKETS
DEAL of the YEAR | WINNERS

EUROPE DEAL of the YEAR | Above $25 billion.
WINNER: Royal Dutch Shell acquisition of BG Group.
Acknowledgements: Royal Dutch Shell, Bank of America Merrill Lynch, Goldman Sachs, Freshfields Bruckhaus Deringer, Slaughter & May.

EUROPE DEAL of the YEAR | Above $1 billion, below $25 billion.
WINNER: Nokia acquisition of Alcatel-Lucent.

EUROPE CORORATE DEAL of the YEAR
WINNER: Lafarge and Holcim merger, including divestment of select assets to CRH.

EUROPE PRIVATE EQUITY DEAL of the YEAR
WINNER: The Blackstone Group and KIRKBI A/S acquisition of Armacell from Charterhouse.
Acknowledgements: Blackstone Group, KIRKBI.

Europe Selection Standards: Transformational transactions closed any time – February 2015 through February 2016, involving a counterparty from continental European regions, deal size value above a billion USD.

MIDDLE EAST DEAL of the YEAR
WINNER: DP World acquisition of Economic Zones World FZE from Port and Free Zone World.

Middle East Selection Standards: Transformational transactions closed any time – February 2015 to February 2016, involving a counterparty from the broader Middle Eastern regions, deal size value above a billion USD.

AFRICA DEAL of the YEAR
WINNER: Brait acquisition of New Look Retail Group.

Africa Selection Standards: Transformational transactions closed any time – February 2015 to February 2016, involving a counterparty from the African regions, deal size value above a billion USD.

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EUROPE DEAL of the YEAR Middle Markets WINNERS

EUROPE DEAL of the YEAR | Large Mid-Market Segment
WINNER: Sweco acquisition of Grontmij.
Acknowledgements: Sweco, ABN AMRO, Nordea, ING, Allen & Overy, Cederquist.

EUROPE DEAL of the YEAR | Mid-Market Segment
WINNER: Ferrero Group acquisition of Thorntons.
Acknowledgements: Ferrero Group, Rothschild, Investec, Berwin Leighton Paisner, Shoosmiths.

EUROPE PRIVATE EQUITY DEAL of the YEAR | Mid-Market Segment
WINNER: Ardian acquisition of Siaci Saint-Honoré.
Acknowledgements: Ardian, Credit Suisse, Latham & Watkins.

EUROPE PRIVATE EQUITY DEAL of the YEAR | Small Mid-Market Segment
WINNER: GIMV investment stake in Joolz.
Acknowledgements: GIMV, Roth Capital.

CROSS BORDER DEAL of the YEAR | Large Mid-Market Segment
WINNER: Amadeus IT Group acquisition of Navitair.
Acknowledgements: Amadeus, Skadden Arps Slate Meagher & Flom.

CROSS BORDER DEAL of the YEAR | Mid-Market Segment
WINNER: Clinigen Group acquisition of Link Healthcare.
Acknowledgements: Clinigen Group, BDO Corporate Finance, Numis Securities.

MENA DEAL of the YEAR Middle Markets WINNERS

MENA DEAL of the YEAR
WINNER: Helios Investment Partners, Egyptian-American Enterprise Fund and MENA Long-Term Value Fund investor group acquisition stake in Fawry.

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MIDDLE EAST
Deal of the YEAR Middle Markets
WINNERS

MIDDLE EAST DEAL of the YEAR
WINNER: NMC Health acquisition of ProVita International Medical Center.
Acknowledgements: NMC Health, HSBC, Clyde & Co.

MIDDLE EAST PRIVATE EQUITY DEAL of the YEAR
WINNER: Standard Chartered Private Equity led acquisition stake in Nuqu Group FINE Hygienic.
Acknowledgements: Standard Chartered Private Equity, Trussbridge Advisory.

CROSS BORDER DEAL of the YEAR
WINNER: Rocket Internet acquisition of Talabat General Trading and Contracting Company.
Acknowledgements: Rocket Internet, King & Spalding, Meysan Partners.

AFRICA
Deal of the YEAR Middle Markets
WINNERS

AFRICA DEAL of the YEAR
WINNER: SAHAM Finances, subsidiary of SAHAM Group acquisition stake in Continental Reinsurance from Emerging Capital Partners and investors.

AFRICA PRIVATE EQUITY DEAL of the YEAR
WINNER: Duet Africa Private Equity acquisition of Société Africaine des Produits Laitiers et Derives (SAPLED) from Sifaoui Group.
Acknowledgements: Duet Africa Private Equity.

CROSS BORDER DEAL of the YEAR
WINNER: Truworths International acquisition of Office Retail Group.
Acknowledgements: Truworths, Goldman Sachs, ENSafrica, Shoosmiths.

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